



## CITY OF ATLANTA

SHIRLEY FRANKLIN  
MAYOR

55 TRINITY AVENUE, S.W.  
ATLANTA, GEORGIA 30335-0300  
TEL (404) 330-6100

**02- C-1578**

September 3, 2002

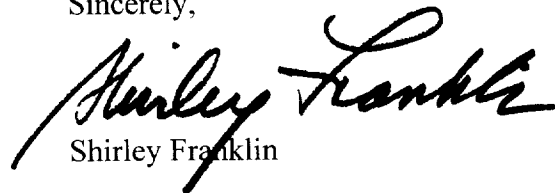
The Honorable Cathy Woolard, President  
Members of the Atlanta City Council  
55 Trinity Avenue, S.W.  
Atlanta, Georgia 30335

Dear President Woolard and Members of Council:

It is my pleasure to nominate Mr. Jack E. Ravan as Commissioner of Watershed Management. Mr. Ravan has spent almost all of his professional career, both in the private and public sectors, working on issues related to water and wastewater. Most notably, Mr. Ravan is a former Regional Administrator of the Environmental Protection Agency's Region IV based here in Atlanta, as well as the former Assistant Administrator for Water with EPA in Washington, D.C. As Region IV Administrator, Mr. Ravan was responsible for the administration of environmental regulatory programs of national and regional significance for the southeastern region of the United States. As the Assistant Administrator for Water, Mr. Ravan supervised a staff of 2,280 and managed a budget of \$2.7 billion. He was responsible for directing the implementation of three U.S. water laws. Mr. Ravan, a graduate of the United States Military Academy in West Point, has most recently served as President of Perma-Fix Government Services Company, providing total waste treatment services for various facilities worldwide, and as Chief Executive Officer of the Alabama State Docks Department.

Mr. Ravan's experience and training make him an exceptionally well-qualified candidate for the position of Commissioner of Watershed Management. Therefore, it is with great pleasure I submit his name to you and urge confirmation of his appointment.

Sincerely,



Shirley Franklin

**Present:** President of Perma-Fix Government Services Company. Total profit and loss responsibility for the company of 30 employees and annual sales of \$7-10 million. Total waste treatment services for various military facilities worldwide.

Advisor to Chairman and CEO of Perma-Fix, Inc. (PESI-NASDAQ). Total range of management challenges and opportunities.

Director/CEO – Alabama State Docks Department – March 1995 – June 1999. Managed a \$60 million annual revenue-producing maritime industrial site that is responsible for handling and housing customers' cargoes for import and export. This unusual (for a state agency) department deals with a diversified workforce of 450 consisting of 214 hourly employees including an International Longshoremen's Union; 133 Merit System employees; 99 Terminal Railway employees who belong to seven railroad unions; and four contract employees. The Director is responsible for reaching agreements, not only with customers and potential customers, but with the negotiated wage and benefits for these eight unions. The Director/CEO must work with Federal State, County and City officials in a number of projects, including federal funding of harbor maintenance, federal grants, federal and state legislation, local government, economic development for the state and public/private partnering. Responsible for maintaining harmony among distinct customers, tenants and clients who are in open competition with each other. The Director of the Docks, as required by Alabama State Code 33-1-3, must be "a person possessed with extensive, responsible experience in connection with the port and marine terminal operations, foreign trade or one of the specialized types of operations carried on at the State Docks".

Appointed Director and Chief Executive Officer of the Alabama State Docks by Governor Fob James on March 13, 1995; served at the pleasure of the Governor and as a member of the Governor's cabinet. During Governor James' first administration, served as Director of the Energy Department and helped locate such businesses as Degussa in Mobile County, General Electric in Lowndes County and Alabama River Pulp near Monroeville.

Previous positions include: Director, Environmental Policy Center, Law Companies Group, Inc. in Washington, DC; Regional Administrator, Environmental Protection Agency-Region IV on two occasions; President & Chief Operating Officer, Rollins Environmental Services, Inc., directly

responsible for labor relations and managing disputes and contracts for three years successfully without strikes.

Maritime-related activities include:

Four years as one of the U. S. Commissioners to the Permanent Association of Navigation Congresses, the worldwide organization made up of individuals, corporations and national governments concerned with maritime ports, inland waterways and international trade. Part of the duties of this organization included port development, port operations and maintenance, dredging and construction.

## RELATED EXPERIENCE

### Director, Environmental Policy Center – December 1993 – February 1995

The Director of the Environmental Policy Center has total Profit and Loss responsibility for the Center and its activities. Reporting directly to the President and Chief Operating Officer of Law Companies Group, Inc., the Director manages a staff of 15 professionals with annual revenues of approximately \$2 million, with offices in Washington, DC, Brussels, Belgium, and Atlanta, GA.

### Vice President, Director, TENERA, Environmental Services Division – 1993

Responsible for environmental engineering consulting applications, including environmental hazards evaluation and risk assessments for a wide variety of industrial and governmental clients.

### Vice President and Regional Manager, META – January 1992 – December 1992

As Vice President and Regional Manager, managed and directed all environmental services and support operations for META. Responsibility for selecting and directing all of META's environmental technical personnel. Provided corporate guidance on all environmental legislation and requirements.

### President and Chief Operating Officer, Rollins Environmental Services, Inc. August 1987 – August 1991

Profit and loss responsibility for a multi-million dollar environmental services company. Rollins Environmental Services is a technological leader for commercial incineration in the chemical waste treatment and disposal industry and operates facilities in Baton Rouge and Plaquemine, Louisiana; Bridgeport, New Jersey; and Deer Park, Texas. Chempak treatment and disposal services for small quantity generators of hazardous waste are provided through offices located in Delaware, North Carolina, Michigan, Illinois, Louisiana, Texas, New Mexico and California. The company also operates waste processing, recycling and repackaging facilities in Tipton, Missouri and Los Angeles, California, and a major laboratory facility in Ann

Arbor, Michigan. The company reported revenues of over \$206 million and net earnings over \$33 million in fiscal year 1988. Current staffing levels are in excess of 900 full-time employees. Rollins Environmental Services was traded on the New York Stock Exchange. (REN).

Regional Administrator, EPA Region IV – April 1985 – August 1987

Responsible for administration of environmental regulatory programs of national and regional significance for southeastern region of the United States. This includes North and South Carolina, Kentucky, Mississippi, Alabama, Georgia and Florida.

Assistant Administrator for Water, U. S. EPA – March 1983 – March 1985

Appointed by President Reagan and confirmed by U. S. Senate. Responsible for directing the implementation of the three U. S. water laws. National Program manager representing Administration nationally and internationally through Congressional testimony, public speaking and committee assignments. Supervised staff of 2,280; 500 headquarters; and 1,780 field employees. Managed \$2.7 billion budget (\$2.4 billion construction grants).

Vice President, Project Development, Signal Clean Water Corporation of Atlanta – December 1982 – February 1983

Developed and implemented private business systems for "own and operate" strategy to design, build, own and operate potable water and wastewater treatment plants.

Director, Alabama Department of Energy and member of Governor Fob James' Cabinet – 1980, 1981, 1982

Established and gained state legislative authority for new Department of Environmental Protection and Department of Energy. Served as State Secretary of Energy for three years.

Director, Business Development, Jordan, Jones and Goulding and member of Management Committee – July 1979 – December 1979

Developed and directed new business sectors for JJ&G, a consulting engineering firm dominant in water. Took firm into new government and planning business.

Regional Administrator, EPA Region IV – December 1971 – July 1977

As the first Regional Administrator of U. S. EPA's eight-state southeastern region, provided extensive leadership in planning, programming, implementation, and control of regional development (economic, energy and environmental) in the Southeast. Established this new agency in the Southeast in 1971. Served on numerous presidential commissions to assist efficient delivery of federal programs.

Special Assistant, Federal Co-Chairman of the Coastal Plains Regional Commission – November 1970 – 1971

A three-state commission to assist with economic development of South Carolina, North Carolina and Georgia. Marine science and marine aquaculture were key programs of involvement.

Administrative Assistant, Senator Strom Thurmond of South Carolina – March 1967 – April 1968

Principal assistant to the Senator and manager of all staff elements. Directed service to all constituents and advised Senator on key issues before the Senate.

Technical Manager, National Aeronautics and Space Administration – March 1967 – April 1968

Serviced as technical manager for fuels program on board unmanned launch vehicles and spacecraft. Delta, Atlas-Centaur and Atlas-Agena were vehicles for lunar mapping and deep space probes.

U. S. Army – June 1959 – March 1967

After graduation from U. S. Military Academy, West Point, served in various command and staff assignments in the United States, Germany and Vietnam. Attained the rank of Captain (active-8 years) and Major (reserves-10 years). Signal Corps branch with both fixed-wing and rotary aviator qualifications.

## PROFESSIONAL DEVELOPMENT AND ACHIEVEMENTS

- Leader of industry-seeking trade missions to Japan, Germany and Republic of South Korea
- "Outstanding Young Men of America" 1971
- Graduate, U. S. Military Academy, top 15% of class in leadership, 1959
- Appointed by National Administrator of the Environmental Protection Agency to present "A Concept for Regional Implementation of Environmental Laws" at the NATO conference on the challenges of a modern society, 1974
- "Outstanding Leadership Award", Atlanta combined Federal Campaign, 1974
- Recognized regional and national leader within the broad field of environmental management since 1971
- Significant executive-level experience and accomplishments within both the public and private sectors